



November 20, 2013

Gov. Martin O'Malley
State House
100 State Circle
Annapolis, MD 21401

Dear Gov. O'Malley:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Maryland, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Maryland, the economic cost will be \$11.5 billion in lost gross state product, 4,062 jobs lost, and \$5.9 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Maryland National Guard, as well as the maintenance and improvement of facilities like the Fort Detrick and Aberdeen Proving Ground will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Maryland alone, our universities serve 167,301 students, employ 36,465 people, and conduct \$2.7 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Maryland ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for

Head Start, airports, and transit systems in Maryland will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Deval Patrick
State House
Office of the Governor
Boston, MA 02133

Dear Gov. Patrick:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Massachusetts, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Massachusetts, the economic cost will be \$6.1 billion in lost gross state product, 4,062 jobs lost, and \$3.1 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Massachusetts National Guard, as well as the maintenance and improvement of facilities like the Otis Air National Guard Base and Air Station Cape Cod will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Massachusetts alone, our universities serve 165,397 students, employ 50,530 people, and conduct \$2.1 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Massachusetts ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org.

Additionally, funding for Head Start, airports, and transit systems in Massachusetts will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Tom Corbett
225 Main Capitol Bldg.
Harrisburg, PA 17120

Dear Gov. Corbett:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Pennsylvania, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Pennsylvania, the economic cost will be \$7.9 billion in lost gross state product, 4,062 jobs lost, and \$4 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Pennsylvania National Guard, as well as the maintenance and improvement of facilities like the Tobyhanna Army Depot and Carlisle Barracks will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Pennsylvania alone, our universities serve 163,502 students, employ 56,358 people, and conduct \$2.9 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Pennsylvania ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Pennsylvania will continue to be negatively impacted.

If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Pat McCrory
116 W. Jones St.
Raleigh, NC 27603-8001

Dear Gov. McCrory:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of North Carolina, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of North Carolina, the economic cost will be \$3.0 billion in lost gross state product, 4,062 jobs lost, and \$1.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the North Carolina National Guard, as well as the maintenance and improvement of facilities like the Fort Bragg and Cherry Point MC Air Station will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In North Carolina alone, our universities serve 199,191 students, employ 54,672 people, and conduct \$2.3 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in North Carolina ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in North Carolina will

continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jan Brewer
State Capitol, West Wing
1700 W. Washington, 9th Fl.
Phoenix, AZ 85007

Dear Gov. Brewer:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Arizona, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Arizona, the economic cost will be \$4.9 billion in lost gross state product, 4,062 jobs lost, and \$2.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Arizona National Guard, as well as the maintenance and improvement of facilities like the Fort Huachuca and Davis-Monthan Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Arizona alone, our universities serve 153,486 students, employ 24,285 people, and conduct \$997 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Arizona ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Arizona will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Gary Herbert
210 State Capitol
Salt Lake City, UT 84114

Dear Gov. Herbert:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Utah, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Utah, the economic cost will be \$1.6 billion in lost gross state product, 4,062 jobs lost, and \$821 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Utah National Guard, as well as the maintenance and improvement of facilities like the Tooele Army Depot and Dugway Proving Ground will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Utah alone, our universities serve 78,180 students, employ 12,775 people, and conduct \$588 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Utah ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Utah will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Sean Parnell
State Capitol
P.O. Box 110001
Juneau, AK 99811

Dear Gov. Parnell:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Alaska, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Alaska, the economic cost will be \$1 billion in lost gross state product, 4,062 jobs lost, and \$533 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Alaska National Guard, as well as the maintenance and improvement of facilities like the Fort Greely and Eareckson Air Station will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Alaska alone, our universities serve 16,370 students, employ 2,915 people, and conduct \$175 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Alaska ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Alaska will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Chris Christie
State House
Trenton, NJ 08625

Dear Gov. Christie:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of New Jersey, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of New Jersey, the economic cost will be \$4.3 billion in lost gross state product, 4,062 jobs lost, and \$2.2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the New Jersey National Guard, as well as the maintenance and improvement of facilities like the Picatinny Arsenal and Earle Naval Weapons Station will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In New Jersey alone, our universities serve 86,139 students, employ 19,843 people, and conduct \$800 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in New Jersey ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in New Jersey will continue to be negatively impacted.

If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Rick Scott
The Capitol
Tallahassee, FL 32399-0001

Dear Gov. Scott:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Florida, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Florida, the economic cost will be \$8.0 billion in lost gross state product, 4,062 jobs lost, and \$4.1 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Florida National Guard, as well as the maintenance and improvement of facilities like the Mayport Naval Station and Eglin Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Florida alone, our universities serve 333,757 students, employ 41,222 people, and conduct \$1.7 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Florida ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Florida will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jerry Brown
State Capitol
1st Fl.
Sacramento, CA 95814

Dear Gov. Brown:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of California, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of California, the economic cost will be \$22.7 billion in lost gross state product, 4,062 jobs lost, and \$11.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the California National Guard, as well as the maintenance and improvement of facilities like the Camp Pendleton and Fort Irwin will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In California alone, our universities serve 487,635 students, employ 124,533 people, and conduct \$6.4 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in California ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in California will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Steve Beshear
700 State Capitol
Frankfort, KY 40601

Dear Gov. Beshear:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Kentucky, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Kentucky, the economic cost will be \$2.9 billion in lost gross state product, 4,062 jobs lost, and \$1.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Kentucky National Guard, as well as the maintenance and improvement of facilities like the Fort Campbell and Fort Knox will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Kentucky alone, our universities serve 57,504 students, employ 18,533 people, and conduct \$575 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Kentucky ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Kentucky will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jack Dalrymple
State Capitol
600 E. Boulevard Ave.
Bismarck, ND 58505-0001

Dear Gov. Dalrymple:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of North Dakota, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of North Dakota, the economic cost will be \$348 million in lost gross state product, 4,062 jobs lost, and \$177 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the North Dakota National Guard, as well as the maintenance and improvement of facilities like the Minot Air Force Base and Grand Forks Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In North Dakota alone, our universities serve 34,787 students, employ 5,400 people, and conduct \$209 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in North Dakota ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in North Dakota will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Neil Abercrombie
5 State Capitol
Honolulu, HI 96813

Dear Gov. Abercrombie:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Hawaii, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Hawaii, the economic cost will be \$1.1 billion in lost gross state product, 4,062 jobs lost, and \$547 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Hawaii National Guard, as well as the maintenance and improvement of facilities like the Kunia Field Station and Hickam Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Hawaii alone, our universities serve 23,898 students, employ 4,778 people, and conduct \$318 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Hawaii ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Hawaii will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Susana Martinez
State Capitol Bldg.
Santa Fe, NM 87503

Dear Gov. Martinez:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of New Mexico, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of New Mexico, the economic cost will be \$2.9 billion in lost gross state product, 4,062 jobs lost, and \$1.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the New Mexico National Guard, as well as the maintenance and improvement of facilities like the White Sands Missile Range and Holloman Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In New Mexico alone, our universities serve 56,670 students, employ 13,311 people, and conduct \$403 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in New Mexico ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in New Mexico will continue to be negatively impacted.

If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Nathan Deal
Office of the Governor
203 State Capitol
Atlanta, GA 30334

Dear Gov. Deal:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Georgia, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Georgia, the economic cost will be \$5.5 billion in lost gross state product, 4,062 jobs lost, and \$2.8 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Georgia National Guard, as well as the maintenance and improvement of facilities like the Fort Stewart and Hunter Army Airfield will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Georgia alone, our universities serve 143,935 students, employ 35,073 people, and conduct \$1.5 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Georgia ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Georgia will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Brian Sandoval
Executive Chambers
Capitol Complex
Carson City, NV 89710

Dear Gov. Sandoval:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Nevada, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Nevada, the economic cost will be \$1 billion in lost gross state product, 4,062 jobs lost, and \$533 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Nevada National Guard, as well as the maintenance and improvement of facilities like the Nellis Air Force Base and Indian Springs Air Force Auxiliary Field will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Nevada alone, our universities serve 54,756 students, employ 7,184 people, and conduct \$129 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Nevada ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Nevada will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Rick Perry
State Capitol
P.O. Box 12428
Austin, TX 78711

Dear Gov. Perry:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Texas, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Texas, the economic cost will be \$16.0 billion in lost gross state product, 4,062 jobs lost, and \$8.2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Texas National Guard, as well as the maintenance and improvement of facilities like the Fort Bliss and Kingsville Naval Air Station will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Texas alone, our universities serve 419,541 students, employ 62,028 people, and conduct \$2.1 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Texas ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for

Head Start, airports, and transit systems in Texas will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Mike Beebe
250 State Capitol Bldg.
Little Rock, AR 72201

Dear Gov. Beebe:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Arkansas, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Arkansas, the economic cost will be \$920 million in lost gross state product, 4,062 jobs lost, and \$468 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Arkansas National Guard, as well as the maintenance and improvement of facilities like the Pine Bluff Arsenal and Little Rock Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Arkansas alone, our universities serve 48,098 students, employ 7,225 people, and conduct \$143 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Arkansas ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for Head Start, airports, and transit systems in Arkansas will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Lincoln Chafee
State House
Providence, RI 02903

Dear Gov. Chafee:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Rhode Island, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Rhode Island, the economic cost will be \$452 million in lost gross state product, 4,062 jobs lost, and \$230 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Rhode Island National Guard, as well as the maintenance and improvement of facilities like the Naval Station Newport and Marine Safety Office Providence will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Rhode Island alone, our universities serve 28,653 students, employ 7,500 people, and conduct \$445 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Rhode Island ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for Head Start, airports, and transit systems in Rhode Island will continue to be negatively impacted.

If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jay Nixon
216 State Capitol
P.O. Box 720
Jefferson City, MO 65102

Dear Gov. Nixon:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Missouri, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Missouri, the economic cost will be \$5.1 billion in lost gross state product, 4,062 jobs lost, and \$2.6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Missouri National Guard, as well as the maintenance and improvement of facilities like the Fort Leonard Wood and Marine Safety Office St. Louis will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Missouri alone, our universities serve 106,781 students, employ 37,640 people, and conduct \$1.0 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Missouri ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Missouri will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Sam Brownback
Two State Capitol
Topeka, KS 66612-1590

Dear Gov. Brownback:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Kansas, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Kansas, the economic cost will be \$1.4 billion in lost gross state product, 4,062 jobs lost, and \$711 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Kansas National Guard, as well as the maintenance and improvement of facilities like the Fort Riley and McConnell Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Kansas alone, our universities serve 78,084 students, employ 15,531 people, and conduct \$522 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Kansas ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Kansas will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Bobby Jindal
State Capitol
P.O. Box 94004
Baton Rouge, LA 70804-9004

Dear Gov. Jindal:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Louisiana, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Louisiana, the economic cost will be \$2.9 billion in lost gross state product, 4,062 jobs lost, and \$1.5 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Louisiana National Guard, as well as the maintenance and improvement of facilities like the Camp Beauregard and Military Safety Unit Houma will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Louisiana alone, our universities serve 87,609 students, employ 16,363 people, and conduct \$564 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Louisiana ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Louisiana will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Billy Haslam
State Capitol
Nashville, TN 37243-0001

Dear Gov. Haslam:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Tennessee, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Tennessee, the economic cost will be \$3.9 billion in lost gross state product, 4,062 jobs lost, and \$2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Tennessee National Guard, as well as the maintenance and improvement of facilities like the Holston Army Ammunition Plant and Millington Naval Hospital will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Tennessee alone, our universities serve 114,506 students, employ 44,467 people, and conduct \$800 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Tennessee ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Tennessee will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Phil Bryant
P.O. Box 139
Jackson, MS 39205

Dear Gov. Bryant:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Mississippi, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Mississippi, the economic cost will be \$1.2 billion in lost gross state product, 4,062 jobs lost, and \$598 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Mississippi National Guard, as well as the maintenance and improvement of facilities like the Camp Shelby and Naval Air Station Meridian will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Mississippi alone, our universities serve 78,925 students, employ 12,209 people, and conduct \$466 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Mississippi ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Mississippi will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Mayor Vincent Gray
One Judiciary Square
441 Fourth St., NW
Washington, D.C. 20001

Dear Mayor Gray:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of District of Columbia, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of District of Columbia, the economic cost will be \$12.8 billion in lost gross state product, 4,062 jobs lost, and \$6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the District of Columbia National Guard, as well as the maintenance and improvement of facilities like the Fort Myer and Naval Observatory will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In District of Columbia alone, our universities serve 11,084 students, employ 1,508 people, and conduct \$4.4 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in District of Columbia ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org.

Additionally, funding for Head Start, airports, and transit systems in District of Columbia will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Maggie Hassan
208-214 State House
Concord, NH 03301

Dear Gov. Hassan:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of New Hampshire, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of New Hampshire, the economic cost will be \$634 million in lost gross state product, 4,062 jobs lost, and \$323 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the New Hampshire National Guard, as well as the maintenance and improvement of facilities like the Portsmouth Naval Shipyard and One Coast Guard Station will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In New Hampshire alone, our universities serve 16,611 students, employ 3,644 people, and conduct \$143 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in New Hampshire ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org.

Additionally, funding for Head Start, airports, and transit systems in New Hampshire will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Dave Heineman
State Capitol
P.O. Box 94848
Lincoln, NE 68509-4848

Dear Gov. Heineman:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Nebraska, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Nebraska, the economic cost will be \$666 million in lost gross state product, 4,062 jobs lost, and \$339 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Nebraska National Guard, as well as the maintenance and improvement of facilities like the Offutt Air Force Base and One River Bouy Tender will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Nebraska alone, our universities serve 27,233 students, employ 6,351 people, and conduct \$235 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Nebraska ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Nebraska will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Nikki Haley
State House
P.O. Box 11369
Columbia, SC 29211

Dear Gov. Haley:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of South Carolina, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of South Carolina, the economic cost will be \$3.1 billion in lost gross state product, 4,062 jobs lost, and \$1.6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the South Carolina National Guard, as well as the maintenance and improvement of facilities like the Fort Jackson and Parris Island MC Recruit Depot will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In South Carolina alone, our universities serve 62,317 students, employ 12,477 people, and conduct \$375 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in South Carolina ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in South Carolina will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jau Inslee
Legislative Bldg.
P.O. Box 40002
Olympia, WA 98504-0002

Dear Gov. Inslee:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Washington, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Washington, the economic cost will be \$4.2 billion in lost gross state product, 4,062 jobs lost, and \$2.1 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Washington National Guard, as well as the maintenance and improvement of facilities like the Yakima Firing Center and Puget Sound Naval Shipyard will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Washington alone, our universities serve 80,156 students, employ 24,121 people, and conduct \$1.5 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Washington ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Washington will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Robert Bentley
State Capitol N-104
600 Dexter Avenue
Montgomery, AL 36130-2751

Dear Gov. Bentley:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Alabama, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Alabama, the economic cost will be \$3.9 billion in lost gross state product, 4,062 jobs lost, and \$2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Alabama National Guard, as well as the maintenance and improvement of facilities like the Anniston Army Depot and Redstone Arsenal will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Alabama alone, our universities serve 101,014 students, employ 24,449 people, and conduct \$833 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Alabama ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Alabama will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Bob McDonnell
State Capitol
Richmond, VA 23219

Dear Gov. McDonnell:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Virginia, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Virginia, the economic cost will be \$20.9 billion in lost gross state product, 4,062 jobs lost, and \$10.6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Virginia National Guard, as well as the maintenance and improvement of facilities like the Fort Lee and Reserve Training Center Yorktown will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Virginia alone, our universities serve 155,471 students, employ 28,291 people, and conduct \$1.0 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Virginia ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Virginia will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. John Hickenlooper
136 State Capitol Bldg.
Denver, CO 80203-1792

Dear Gov. Hickenlooper:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Colorado, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Colorado, the economic cost will be \$4.3 billion in lost gross state product, 4,062 jobs lost, and \$2.2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Colorado National Guard, as well as the maintenance and improvement of facilities like the Fort Carson and Rocky Mountain Arsenal will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Colorado alone, our universities serve 108,297 students, employ 24,143 people, and conduct \$1.2 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Colorado ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Colorado will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Pat Quinn
207 State Capitol Bldg.
Springfield, IL 62706

Dear Gov. Quinn:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Illinois, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Illinois, the economic cost will be \$5.4 billion in lost gross state product, 4,062 jobs lost, and \$2.7 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Illinois National Guard, as well as the maintenance and improvement of facilities like the Rock Island Arsenal and Scott Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Illinois alone, our universities serve 193,144 students, employ 55,839 people, and conduct \$2.1 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Illinois ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Illinois will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Andrew Cuomo
State Capitol
Albany, NY 12224

Dear Gov. Cuomo:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of New York, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of New York, the economic cost will be \$7.0 billion in lost gross state product, 4,062 jobs lost, and \$3.6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the New York National Guard, as well as the maintenance and improvement of facilities like the Fort Drum and Sector Long Island Sound will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In New York alone, our universities serve 228,759 students, employ 71,983 people, and conduct \$3.4 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in New York ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in New York will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Paul LePage
State House Station 1
Augusta, ME 04333

Dear Gov. LePage:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Maine, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Maine, the economic cost will be \$731 million in lost gross state product, 4,062 jobs lost, and \$372 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Maine National Guard, as well as the maintenance and improvement of facilities like the Brunswick Naval Air Station and Sector Northern New England will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Maine alone, our universities serve 12,910 students, employ 2,507 people, and conduct \$112 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Maine ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Maine will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Terry Branstad
State Capitol Bldg.
Des Moines, IA 50319

Dear Gov. Branstad:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Iowa, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Iowa, the economic cost will be \$1.1 billion in lost gross state product, 4,062 jobs lost, and \$569 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Iowa National Guard, as well as the maintenance and improvement of facilities like the Iowa Army Ammunition Plant and Sector Upper Mississippi River will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Iowa alone, our universities serve 66,332 students, employ 16,136 people, and conduct \$711 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Iowa ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Iowa will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Rick Snyder
Olds Plaza
P.O. Box 30013
Lansing, MI 48909

Dear Gov. Snyder:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Michigan, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Michigan, the economic cost will be \$3.1 billion in lost gross state product, 4,062 jobs lost, and \$1.6 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Michigan National Guard, as well as the maintenance and improvement of facilities like the Air Station Detroit and Selfridge Air National Guard Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Michigan alone, our universities serve 194,711 students, employ 46,019 people, and conduct \$2.1 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Michigan ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in Michigan will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Scott Walker
State Capitol
P.O. Box 7863
Madison, WI 53707-7863

Dear Gov. Walker:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of West Virginia, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of West Virginia, the economic cost will be \$3.7 billion in lost gross state product, 4,062 jobs lost, and \$514 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the West Virginia National Guard, as well as the maintenance and improvement of facilities like the Station Milwaukee and Station Kenosha will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In West Virginia alone, our universities serve 80,635 students, employ 19,645 people, and conduct \$1.2 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in West Virginia ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in West Virginia will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Dan Malloy
State Capitol
210 Capitol Ave.
Hartford, CT 06106

Dear Gov. Malloy:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Connecticut, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Connecticut, the economic cost will be \$4.2 billion in lost gross state product, 4,062 jobs lost, and \$2.1 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Connecticut National Guard, as well as the maintenance and improvement of facilities like the Naval Submarine Base New London and Station Montauk will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Connecticut alone, our universities serve 41,240 students, employ 23,408 people, and conduct \$911 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Connecticut ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for

Head Start, airports, and transit systems in Connecticut will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Mary Fallin
212 State Capitol
Oklahoma City, OK 73105

Dear Gov. Fallin:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Oklahoma, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Oklahoma, the economic cost will be \$1.6 billion in lost gross state product, 4,062 jobs lost, and \$810 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Oklahoma National Guard, as well as the maintenance and improvement of facilities like the McAlester Army Ammunition Plant and Vance Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Oklahoma alone, our universities serve 62,669 students, employ 12,102 people, and conduct \$357 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Oklahoma ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Oklahoma will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. John Kasich
Vern Riffe Ctr.
77 S. High St., 30th Fl.
Columbus, OH 43215

Dear Gov. Kasich:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Ohio, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Ohio, the economic cost will be \$4.1 billion in lost gross state product, 4,062 jobs lost, and \$2.1 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Ohio National Guard, as well as the maintenance and improvement of facilities like the Marine Safety Office Cleveland and Wright-Patterson Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Ohio alone, our universities serve 321,805 students, employ 64,817 people, and conduct \$2.0 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Ohio ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head

Start, airports, and transit systems in Ohio will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Jack Markell
Legislative Hall
Dover, DE 19901

Dear Gov. Markell:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Delaware, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Delaware, the economic cost will be \$221 million in lost gross state product, 4,062 jobs lost, and \$113 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Delaware National Guard, as well as the maintenance and improvement of facilities like Dover Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Delaware alone, our universities serve 27,710 students, employ 5,115 people, and conduct \$188 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Delaware ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Delaware will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Butch Otter
State Capitol Bldg.
West Wing, 2nd Floor
Boise, ID 83720-0034

Dear Gov. Otter:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Idaho, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Idaho, the economic cost will be \$1.1 billion in lost gross state product, 4,062 jobs lost, and \$536 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Idaho National Guard, as well as the maintenance and improvement of facilities like Mountain Home Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Idaho alone, our universities serve 62,003 students, employ 6,982 people, and conduct \$142 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Idaho ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head

Start, airports, and transit systems in Idaho will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Mike Pence
206 State House
Indianapolis, IN 46204

Dear Gov. Pence:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Indiana, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Indiana, the economic cost will be \$2.4 billion in lost gross state product, 4,062 jobs lost, and 1.2 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Indiana National Guard, as well as the maintenance and improvement of facilities like Naval Weapons Support Center will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Indiana alone, our universities serve 152,820 students, employ 31,477 people, and conduct \$1.1 billion in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Indiana ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Indiana will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Mark Dayton
130 State Capitol
St. Paul, MN 55155

Dear Gov. Dayton:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Minnesota, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Minnesota, the economic cost will be \$1.6 billion in lost gross state product, 4,062 jobs lost, and \$821 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Minnesota National Guard, as well as the maintenance and improvement of facilities like Marine Safety Office Duluth will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Minnesota alone, our universities serve 76,592 students, employ 18,891 people, and conduct \$870 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in Minnesota ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Minnesota will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Steve Bullock
204 State Capitol
Helena, MT 59620

Dear Gov. Bullock:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Montana, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Montana, the economic cost will be \$507 million in lost gross state product, 4,062 jobs lost, and \$258 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Montana National Guard, as well as the maintenance and improvement of facilities like Malstrom Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Montana alone, our universities serve 34,544 students, employ 5,588 people, and conduct \$186 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Montana ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforum.org. Additionally, funding for Head Start, airports, and transit systems in Montana will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. John Kitzhaber
254 State Capitol
Salem, OR 97310

Dear Gov. Kitzhaber:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Oregon, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Oregon, the economic cost will be \$1.2 billion in lost gross state product, 4,062 jobs lost, and \$613 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Oregon National Guard, as well as the maintenance and improvement of facilities like Kingsley Field Air National Guard Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Oregon alone, our universities serve 99,407 students, employ 12,666 people, and conduct \$391 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Oregon ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Oregon will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Dennis Daugaard
State Capitol
500 E. Capitol Ave.
Pierre, SD 57501-5070

Dear Gov. Daugaard:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of South Dakota, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, “Sequestration is a blunt instrument for a complex but solvable problem.”

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of South Dakota, the economic cost will be \$473 million in lost gross state product, 4,062 jobs lost, and \$241 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the South Dakota National Guard, as well as the maintenance and improvement of facilities like Ellsworth Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In South Dakota alone, our universities serve 30,933 students, employ 4,005 people, and conduct \$130 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country’s innovation deficit and make economic growth in South Dakota ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for

Head Start, airports, and transit systems in South Dakota will continue to be negatively impacted. If sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Early Ray
State Capitol Building
Charleston, WV 25305

Dear Gov. Ray:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Wisconsin, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Wisconsin, the economic cost will be \$1 billion in lost gross state product, 4,062 jobs lost, and 1.9 billion in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Wisconsin National Guard, as well as the maintenance and improvement of facilities like Marine Safety Unit Huntington will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Wisconsin alone, our universities serve 37,439 students, employ 6,952 people, and conduct \$170 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Wisconsin ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Wisconsin will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Matt Mead
State Capitol
Cheyenne, WY 82002-0010

Dear Gov. Mead:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Wyoming, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Wyoming, the economic cost will be \$280 million in lost gross state product, 4,062 jobs lost, and \$142 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Wyoming National Guard, as well as the maintenance and improvement of facilities like Francis E. Warren Air Force Base will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Wyoming alone, our universities serve 14,707 students, employ 3,036 people, and conduct \$57 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Wyoming ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Wyoming will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities



November 20, 2013

Gov. Peter Shumlin
Pavilion Office Bldg., 5th Floor
109 State St.
Montpelier, VT 05609

Dear Gov. Shumlin:

On behalf of the Aerospace Industries Association, the Association of American Universities, and the Association of Public and Land-grant Universities, we thank you for your public service to the people of Vermont, and we write to ask that you continue to communicate with your congressional delegation about the negative impact of sequestration on your state.

AIA represents nearly 380 member companies, embodying every high-technology manufacturing segment of the U.S. aerospace and defense industry, and AAU and APLU together represent 238 university campuses and systems across the country, including most of the major public and private U.S. research universities. We recognize the difficulties you face delivering services to your communities, and fostering job growth and economic prosperity. Unfortunately, the federal sequester of critical activities stands in the way of those efforts. As the National Governors Association stated in a letter to Congress earlier this year, "Sequestration is a blunt instrument for a complex but solvable problem."

According to George Mason University economist Dr. Stephen Fuller, federal sequestration will cost the U.S. economy \$215 billion, 2.14 million jobs, and \$109 billion in lost wages. In your state of Vermont, the economic cost will be \$408 million in lost gross state product, 4,062 jobs lost, and \$208 million in lost wages. On top of that, funding for many federally mandated activities and other public services will be reduced. Furthermore, funds for modernization of the Vermont National Guard, as well as the maintenance and improvement of military facilities will likely be reduced just as Washington is discussing another round of Base Realignment and Closure.

Sequestration is also having a devastating impact on higher education institutions in your state, which produce the next generation of talent and discoveries that power the economy forward. In Vermont alone, our universities serve 15,560 students, employ 3,911 people, and conduct \$132 million in research. Continued declines in important federal investments such as scientific research and higher education will drive up our country's innovation deficit and make economic growth in Vermont ever more challenging. For information on the impacts of sequestration to higher education research, please visit www.scienceworksforus.org. Additionally, funding for Head Start, airports, and transit systems in Vermont will continue to be negatively impacted. If

sequestration is not eliminated or reduced now, the effects on our national and economic security, including the effects on every state and locality will be felt for years.

Your voice is an important one for congressional budget negotiators to hear as they work to find an alternative to sequestration before the next round of cuts begins in January. We have also pressed our case with Congress and the administration and stand ready to support and bolster your efforts as well. Clearly, the impacts of sequestration to the economy, to national security and to the provision of critical services are significantly damaging. Please let us know if there is further information we can provide as you continue to communicate these adverse impacts to your congressional delegation.

Best regards,



Marion C. Blakely
President and CEO
Aerospace Industries
Association



Hunter Rawlings
President
Association of American
Universities



Peter McPherson
President
Association of Public and
Land-grant Universities