

AAU is aware that there is a large body of literature on how people learn as well as a number of valid ways for faculty members to engage in formative assessment of their teaching. This matrix is intended to capture strategies campuses are using to incorporate evidence beyond student course evaluation in the summative evaluation of faculty members' teaching (e.g., promotion and tenure, and annual/merit reviews). AAU is continuously developing this matrix and considers it a living document. If you are aware of an effort not included in this list and would like to add it, please visit http://bit.ly/AAUmatrix. As a critical lever for change, AAU is intentionally working to highlight these strategies across the AAU membership. We are also engaged with national projects focused on this topic.

Insitution/Project_Name	Evaluation Area	Level	Unit Name	Strategy Type	Description of Effort	Links to Documents/Websites	Leadership	F_Name_Contact	L_Name_Contact	Email
					Davidson at af a					
					Development of a					
					framework and rubric to					
					formatively and summatively					
					assess teaching that is					
					applicable to all teaching					
					faculty. Implementing and					
				5	studying its use, and changes					
	T			Framework - Framework for Assessing	in teaching behavior and			CI.	61	
Boise State University	Teaching	Institution		Teaching Effectiveness (FATE)	student learning.			Shawn	Simonson	shawnsimonson@boisestate.edu
					Use of an adaptable					
					framework to guide and					
					support the progression of					
			Mulitple countries, and		acdemics on the basis of					
			insitutions. In U.S. MIT &		their contribution to					
areer Framework for University Teaching	Teaching	Insitution	Harvard	Framework	teaching and learning.	http://www.teachingframework.com	Royal Academy of Engineering	Ruth	Graham	ruthgraham@me.com
					CTI provides information and					
					resources for faculty					
					members to document their					
					teaching and provides					
					consultations to					
					departments/colleges using	16				
	L				peer review of teaching as	https://teaching.cornell.edu/teaching-	Center for Teaching Innovation			
Cornell University	Teaching	Institution		Guidance and Consultations	part of P/T review.	resources/assessment-evaluation	(CTI)	Matthew	Ouellett	mlo59@cornell.edu
					Brings together key faculty					
					leaders and departments					
					and provides them with a					
					structure to help them co-					
					create, test, and evaluate a					
				Framework - Teaching Quality Framework	framework for assessing	https://www.colorado.edu/teaching-quality-	Center for STEM Learning/			
U Boulder	Teaching	Department		(TQF)	teaching quality.	framework/resources	Departments	Noah	Finkelstein	noah.finkelstein@colorado.edu
					The college provides a broad					
					framework of guidelines for					
					departments to adapt and	https://natsci.msu.edu/faculty-staff/policies-	NatSci Promotion and Tenure			
<i>I</i> ISU	Teaching	College	College of Natural Science	Framework - Guidelines	use for P/T decisions.	procedures/evaluation-policy-resources/#teach	Committee			
N30	reacting	College	College of Natural Science	Framework - Guidelines	use for F/T decisions.	procedures/evaluation-policy-resources/#teach	Committee			
					KU, CU-Boulder, and U Mass-					
					Amherst will implement an					
					evaluation framework to					
					develop and use a teaching					
					evaluation rubric. The		Umass Amherst (Weaver), UC			
					process of transformation	hattan //www.anf and/awardananh/al was 13	Boulder (Finkelstien), Uni of			
ISE ILISE Drainet #1735050	Tanakina			Astion Research Project	will be studied within and	https://www.nsf.gov/awardsearch/showAward?	Kansas (Greenhoot), MSU			
ISF IUSE Project #1725959	Teaching	Institution		Action Research Project	across the 3 campuses.	AWD ID=1725959&HistoricalAwards=false	(Austin)	1		
					The PULSE Recognition					
					process is an ambitious					
				Framework - rubrics designed for life science	endeavor designed to					
				departments to use in reflecting, assessing,	motivate important changes					
artnership for Undergraduate Life Science				and discussing their approaches to teaching	in life sciences education	http://www.pulsecommunity.org/page/recogniti				
ducation (PULSE)	Teaching	Country	Life Sciences	and learning in their programs	nationwide.	<u>on</u>	PULSE Leadership Fellows	Kathy	Miller	miller@wustl.edu

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Related Conference Presentations:

Broussard, C., & Miller, E. (2018, November 9). Aligning faculty work with systemic change. Workshop session at the AAC&U PKAL Transforming STEM Higher Education Conference, Atlanta, GA.

Miller, E., Dennin, M., Greenhoot, A., & Graham, R. (2018, October 27). Changing the culture to recognize and reward teaching. Panel session at the International Society for the Scholarship of Teaching and Learning 15th Annual Conference, Bergen, Norway.

				Using a teaching evaluation					
			· ·	framework adapted from the	!				
			· ·	model developed by the					
			· ·	University of Kansas,					
			· ·	participating departments					
			· ·	will create frameworks that		The Institute for Teaching			
			· ·	reflect their principles and	https://www.umass.edu/newsoffice/article/4-	Excellence & Faculty			
J Mass Amherst	Teaching	Department	Framework - Teaching Evaluation Framework	' '	departments-pilot-new-approach-teacher	Development/ Departments	Gabriela	Weaver	gweaver@acad.umass.edu
				Documentation for					8
			· ·	promotion and tenure					
			· ·	require a teaching portfolio					
			· ·	and peer review evaluations.					
				In response, the OIA					
				developed an interactive,					
				online protocol that can be					
			Peer Review - Peer Review of Teaching	used for peer review of	https://teachingprotocol.oia.arizona.edu/conten	Office of Instruction and			
J of Arizona	Teaching	Institution	Protocol	teaching.	+/2	Assessment (OIA)	Ingrid	Novodvorsky	novod@email.arizona.edu
O OI ANZONA	reaching	IIISULULIOII		CTE has designed a multi-	<u>VZ</u>	ASSESSITIETT (OIA)	Ingriu	NOVOUVOISKY	novou@email.arizona.euu
				dimentional rubric					
				departments can adapt to					
				best suit their disciplines and			,		
					https://www.aau.edu/sites/default/files/Blind-	Center for Teaching Excellence			
J of Kansas	Teaching	Department		faculty teaching.	<u>Links/KU-Benchmarks-Framework.pdf</u>	Departments	Dea	Greenhoot	agreenhoot@ku.edu
				Since 2004, teaching has					
				been incorporated into the					
				academic promotions policy					
				and procedures on an equal					
				footing with research. The					
			· ·	university uses 10 criteria for					
			Policy - Multiple criteria for evaluating	evaluating teaching in	http://dx.doi.org/10.1080/02602938.2015.10825				
University of KwaZulu-Natal in South Africa	Teaching	Institution	teaching	academic promotions.	<u>33</u>		Renuka	Vithal	vithalukzn@gmail.com
				COPUS oberservations as					
J of Maine	Teaching	Institution	Observation Tool - COPUS	part of P/T dossier			Michelle	Smith	michelle.k.smith@maine.edu
			· ·	CRLT provides information					
			· ·	about ways to assess					
			· ·	teaching effectiveness					
			· ·	beyond student ratings, and					
			· ·	provides consulting services					
			· ·	to faculty and to Chairs and	http://www.crlt.umich.edu/resources/evaluatio	Center for Research on Learnin	g		
J of Michigan	Teaching	Institution	Guidance and Consultations	faculty committees.	n-teaching	and Teaching (CRLT)	Matthew	Kaplan	mlkaplan@umich.edu
			Guarice and constitutions	y commerces		zaza zazamije (zaza)			
	Ī		<u>'</u>	The first two elements of the			1		
	1			CIETS being adopted are a			1		
			Policy - Development of a universiyt-wide		https://senate.uoregon.edu/2018/05/04/us1718	Faculty Senate Continuous			
	1		Continuous Improvement and Evaluation of	Survey and an End-of-Term	19-implementing-a-system-for-the-continuous-	Improvement and Evaluation o	₊		
1-60	Tarabina		•	1		'		D	
J of Oregon	Teaching	Institution	Teaching System (CIETS)	instructor kenection survey.	improvement-and-evaluation-of-teaching/	Teaching Committee	Sierra	Dawson	sdawson@uoregon.edu

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_					1	I	Τ	T		_
					3-year NSF IUSE grant to					
					introduce STEM faculty to					
					evidence-based practices,					
					support them in curricular					
					redesign and					
					implementation, and to					
					design and pilot peer observation rubrics and					
					protocols. Working on					
					campus culture change					
U of Portland - Redesigning Education For					around using peer					
Learning through Evicence and Collaborative					observation as an alternative					
Teaching (REFLECT)	Tooshing	Institution		Peer observation	to student evaluations.	https://sites.up.edu/reflect/	Cohort of STEM faculty	Ctonhonio	Salomone	salamana@un.adu
Teaching (REFLECT)	Teaching	institution		Peer observation	to student evaluations.	https://sites.up.edu/reflect/	Conort of STEW faculty	Stephanie	Salomone	salomone@up.edu
ı					The Step Plus system for					
1					merit and promotion					
1					enables rewards for					
1					instructors who make					
l					outstanding contributions to					
					excellence in teaching. Also,					
					peer evaluation of teaching	http://academicaffairs.ucdavis.edu/policies/step	-			
UC Davis	Teaching	Institution		Policy	is necessary for promotion.	plus/guidelines-for-advancement-senate.html	Faculty Senate			
CC DUVIS	reaching	mstration		Toney	Making changes toward	plusy guidenness for duvancement sendre mem	racarty Schate			
					using a three-bucket system					
					to evaluate					
					accomplishments in					
					research, teaching and	https://www.lifescied.org/doi/10.1187/cbe.17-				
UC Irvine	Teaching	Institution		Policy - Evaluation System for P/T	service separately.	02-0032		Diane	O'Dowd	dkodowd@uci.edu
00.11.11.10	reaching	motitudion.		Toney Evaluation System for 17	Institutional data generated	01 0001		Diane	0 20.10	anouswag acricaa
					for department chairs and					
					committees to help improve	http://ovptl.uci.edu/news/find-your-way-with-				
UC Irvine	Teaching	Institution	STEM, SBE, Arts/Humanities	Data Analytics - Departmental Reports	undergraduate education.	the-compass-project/		Michael	Dennin	mdennin@uci.edu
00	. cucining	strtation	5.EM, 50E, ALG/Harilandes	Departmental neports	Created two submission	але сотправа ргојеску		····ciiaci	50111111	
					boxes for teaching evidence					
					to align with policy					
UC System	Teaching	System		Policy - Online Form	expectation			Diane	O'Dowd	dkodowd@uci.edu
000,000	. cucining	System		. o.o, omicrom	Developing policies			Diane	C DOWG	anodo na le deneda
1					describing P/T criteria for					
UC System	Teaching	System		Policy	LPSOE series			Diane	O'Dowd	dkodowd@uci.edu
		3,500			Campus-wide workshop				- 20	
					being hosted on June 12,		Center for Education Innovation			
UCLA	Teaching	Institution		Workshop	2018	https://ceils.ucla.edu/teaching-symposium/	and Learning in the Sciences	Erin	Sanders	erins@ceils.ucla.edu
					The Arts & Sciences					
					Departmental Faculty					
					Personnel Guidelines in each					
					department includes					
					descriptive langauge in the	https://academicpersonnel.unc.edu/arts-				
					section, "B. Standards of	sciences-departmental-faculty-personnel-				
UNC-Chapel Hill	Teaching	College		Policy	Teaching."	guidelines/				

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					Peer review will be based on					
					classroom observation, and					
					review of course materials,					
					course design and					
					assignments. Peer evaluators					
					also will consider teaching	https://docs.google.com/document/d/1Qmy5U9	9			
					reflection statements and	<u>R-</u>	Center for Excellence in			
USC	Teaching	Institution		Peer Review	inclusive practices.	28GeehUuAlxNPzQWsi2ZT6h5xKnfds3R6CI/edit	Teaching	Ginger	Clark	ginger.clark@usc.edu
	_					https://cns.utexas.edu/faculty-affairs/faculty-		_		
					Create a college-wide	policies-forms-and-information/46-deans-	Texas Institute for Discovery			
				Observation Tool - Peer Obersvation and	teaching obersvation and	office/faculty-affairs/1449-teaching-assessment-	Education in Science (TIDES),			
UT Austin	Teaching	College	College of Natural Science	Evaluation Tool	evaluation program.	templates#templates	Teaching Evaluation Committee	Sarah	Eichhorn	s.eichhorn@austin.utexas.edu
					Faculty-defined educator					
					competencies. Also an action					
					research project is required					
					to document active research	https://valenciacollege.edu/faculty/developmen				
				Policy - Essential Competencies of a Valencia	on the improvement of a	t/tla/documents/TenureProcessNarrative 000.p				
Valencia College	Teaching	Institution		Educator	faculty member's teaching.	<u>df</u>				
					OPAL can be used to collect					
					research data, and also to					
					consult and collaborate with					
					STEM faculty to provide					
					feedback on, and support		Center for Integrative Research			
					for, their teaching	https://circle.wustl.edu/projects/observation-	on Cognition, Learning and			
Washington University in St. Louis	Teaching	Institution		Observation Tool - OPAL	innovations.	protocol-opal/	Education (CIRCLE)	Gina	Frey	gfrey@wustl.edu
					The CTL provides					
					information about sources of					
					feedback instructors can use					
					to inform their teaching and					
					also provides consulting	https://ctl.yale.edu/FacultyResources/Feedback	The Yale Center for Teaching			
Yale	Teaching	Institution		Guidance and Consultations	services to faculty.	on-Teaching_	and Learning (CTL)	Jennifer	Frederick	jennifer.frederick@yale.edu

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